

Financial Results for Q3 FY2020

Technology to Inspire Innovation

January 27, 2021

6807 Japan Aviation Electronics industry, Ltd.

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Net Sales and Incomes

(JPY in 100 millions)

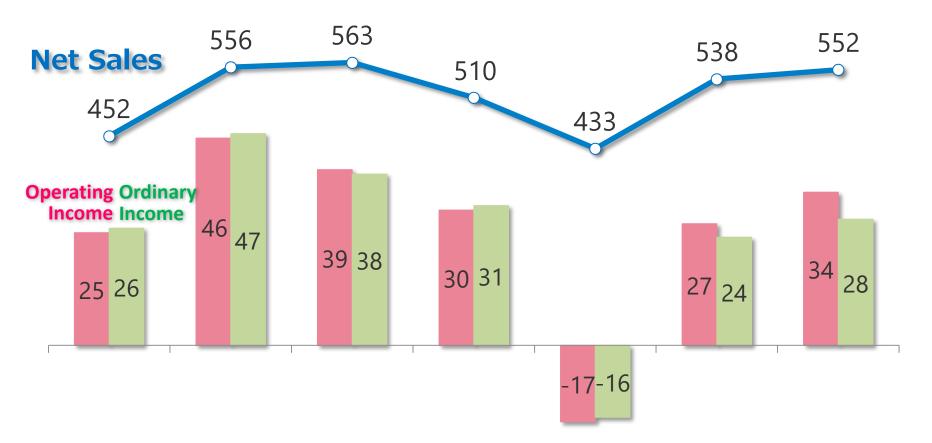
| | 1101157 | | - | | | | | |
|---------------------------------------|-----------------------------|-----------------------------|---------------------|------|-----------------------------|-----------------------------|---------------------|-----|
| | Q3 FY2019 9 months ended | Q3 FY2020 9 months ended | Year/Year Change | | Q3 FY2019 3 months ended | Q3 FY2020 3 months ended | Year/Year Change | |
| | Dec 31, 2019 | Dec 31, 2020 | 9 mor | nths | Dec 31, 2019 | Dec 31, 2020 | 3 months | |
| | | | | | | | | |
| Net Sales | 1,571 | 1,524 | -47 | 97% | 563 | 552 | -11 | 98% |
| Operating Income | 110.0 | 43.4 | -66.6 | 39% | 39.0 | 34.3 | -4.7 | 88% |
| to Net Sales | 7.0% | 2.9% | | | 6.9% | 6.2% | | |
| Ordinary | 111.3 | 36.3 | -75.0 | 33% | 38.2 | 28.4 | -9.8 | 74% |
| Income to Net Sales | 7.1% | 2.4% | | | 6.8% | 5.2% | | |
| Net | 86.7 | 23.8 | -62.8 | 27% | 28.4 | 19.5 | -9.0 | 68% |
| Income to Net Sales | 5.5% | 1.6% | | | 5.0% | | | |
| A | | | • | | | | | |
| Average Exchange Rate (JPY/USD) | 108.7 | 106.1 | | | 108.8 | 104.5 | | |
| Capital Investment | 182 | 135 | | | 56 | 39 | | |
| Depreciation, others | 146 | 151 | | | 53 | 54 | | |

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(JPY in 100 millions)



Q1/FY2019 Q2/FY2019 Q3/FY2019 Q4/FY2019 Q1/FY2020 Q2/FY2020 Q3/FY2020

Net Sales by Market Segment



| | Q3 FY2019 9 months ended Dec 31, 2019 | Q3 FY2020 9 months ended Dec 31, 2020 | Year/Year Change 9 months | Q3 FY2019 3 months ended Dec 31, 2019 | Q3 FY2020 3 months ended Dec 31, 2020 | Year/Year Change 3 months |
|--------------------------------|---|---|---------------------------------|---|---|---------------------------------|
| Mobile Devices | 767 | 752 | -14 98% | 290 | 258 | -32 89% |
| Automotive | 526 | 497 | -29 95% | 183 | 208 | 25 114% |
| Industrial & Infrastructure | 202 | 198 | -4 98% | 65 | 65 | 1 101% |
| Others | 76 | 76 | -0 100% | 26 | 20 | -6 78% |
| Total | 1,571 | 1,524 | -47 97% | 563 | 552 | -11 98% |
| | | | - | | | |
| Domestic Sales | 448 | 455 | 7 101% | 151 | 165 | 14 109% |
| Overseas Sales | 1,123 | 1,069 | -54 95% | 412 | 387 | -25 94% |

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Net Sales by Business Segment



(JPY in 100 millions)

| | Q3 FY2019 9 months ended | Q3 FY2020 9 months ended | Ũ | | Q3 FY2019 3 months ended Dec 21, 2010 Q3 FY2020 3 months ended | | Year/Year Change 3 months | |
|------------|------------------------------|------------------------------|-----------------|------|--|----------------------------|---------------------------------|------|
| Conenector | Dec 31, 2019 1,399 | Dec 31, 2020 1,354 | ^{9 mo} | 97% | Dec 31, 2019 | Dec 31, 2020 498 | -10 | 98% |
| UIS | 62 | 72 | 11 | 117% | 23 | 27 | 4 | 116% |
| Aerospace | 106 | 93 | -13 | 88% | 31 | 26 | -5 | 84% |
| Others | 5 | 5 | -1 | 90% | 2 | 2 | -0 | 84% |
| Total | 1,571 | 1,524 | -47 | 97% | 563 | 552 | -11 | 98% |

Operating Income by Business Segment JAE

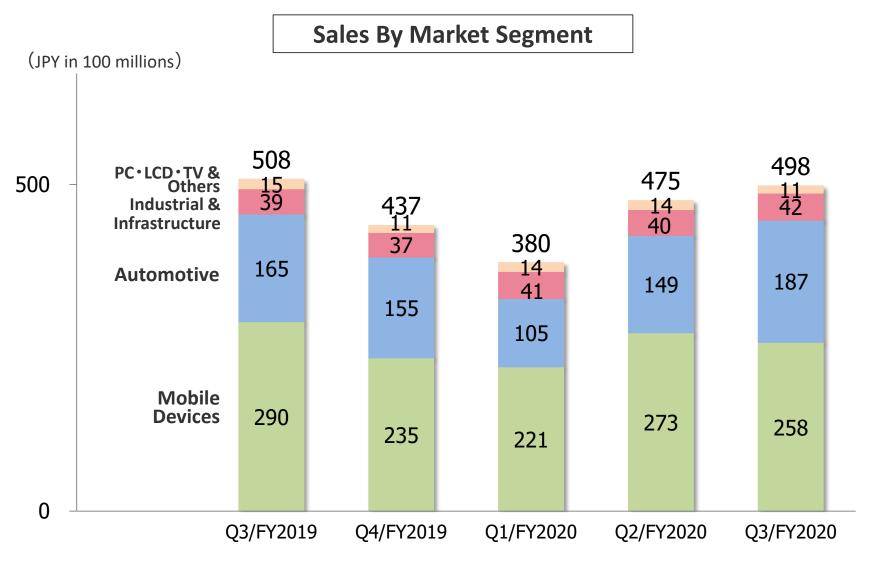
(JPY in 100 millions)

| | Q3 FY2019 9 months ended | Q3 FY2020 9 months ended | Year/Year Change | Q3 FY2019 3 months ended | Q3 FY2019 3 months ended | Year/Year Change |
|-------------------------------|-----------------------------|-----------------------------|---------------------|-----------------------------|-----------------------------|---------------------|
| | Dec 31, 2019 | Dec 31, 2020 | 9 months | Dec 31, 2019 | Dec 31, 2019 | 3 months |
| Connector | 135.3 | 69.9 | -65.4 | 50.6 | 43.8 | -6.9 |
| | 9.7% | 5.2% | | 10.0% | 8.8% | |
| UIS | -4.4 | 0.1 | 4.4 | -2.5 | 0.5 | 3.0 |
| 0.0 | -7.1% | 0.1% | | -10.6% | 1.9% | |
| Aerospace | 10.4 | 2.1 | -8.3 | 0.8 | -0.5 | -1.3 |
| / ci ospuce | 9.8% | 2.2% | | 2.7% | -1.8% | |
| Unallocatable costs/Others | -31.3 | -28.6 | 2.7 | -10.0 | -9.5 | 0.5 |
| Total | 110.0 | 43.4 | -66.6 | 39.0 | 34.3 | -4.7 |
| | 7.0% | 2.9% | | 6.9% | 6.2% | |

X Percentages(%) for Q3 FY2019 & Q3 FY2020 indicate Operating Income to Net Sales Ratios.

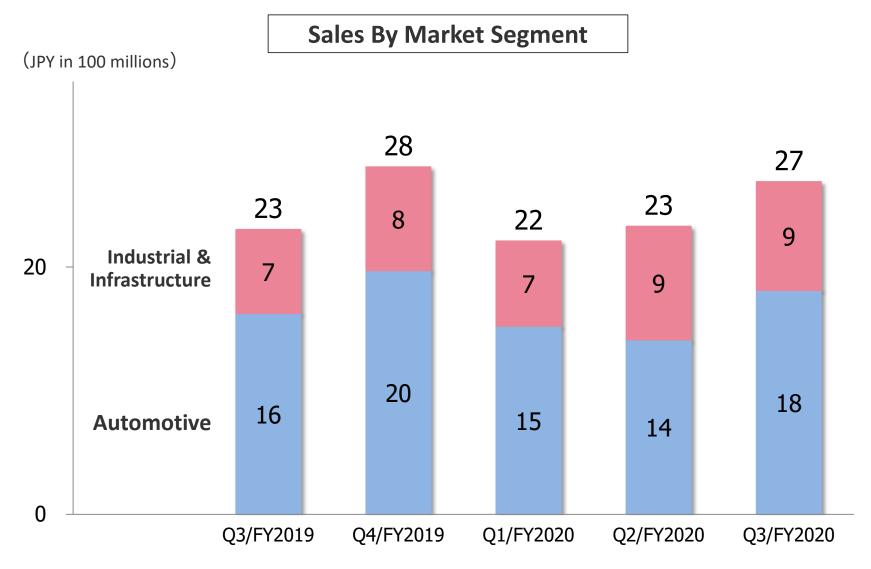
Connector Business





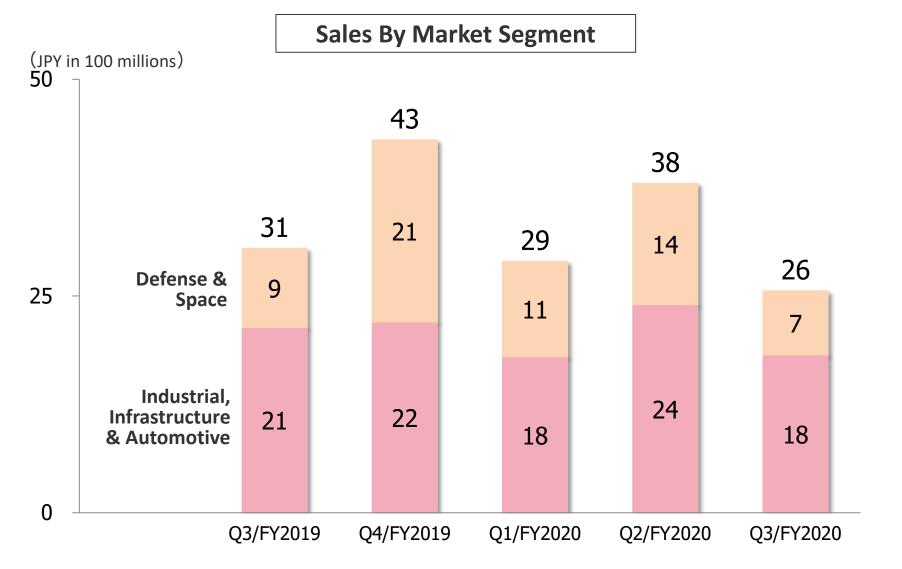
UIS Business





Aerospace Business





Revision of Projections for FY2020

Full-year consolidated earnings forecast has been revised based on Company's performance up to Q3 and the current demand forecasts

(JPY in 100 millions)

| | FY2019 | Revised Projectionsfor FY2020FY2020Year/Year Change | | | Change from Previous Projections | FY2020 Projections (announced Oct, 2020) |
|-------------------------------------|----------------------|---|-------|-----|--|---|
| Net Sales | 2,081 | 2,070 | -11 | 99% | 140 | 1,930 |
| Operating Income to Net Sales | 140.2 6.7% | 70.0 3.4% | -70.2 | 50% | 10.0 | 60.0 3.1% |
| Ordinary Income to Net Sales | 142.3 | 57.0 | -85.3 | 40% | 7.0 | 50.0 2.6% |
| Net Income to Net Sales | 110.5 | 39.0 1.9% | -71.5 | 35% | 2.0 | 37.0 1.9% |

Projections for Net Sales by Business Segment

(JPY in 100 millions)

| | FY2019 | Revised Projections for FY2020 | | | Change from Previous | FY2020 Projections (announced |
|-----------|--------|-----------------------------------|-----------|--------|-------------------------|-------------------------------------|
| | | FY2020 | Year/Year | Change | Projections | Oct, 2020) |
| Connector | 1,836 | 1,833 | -3 | 100% | 153 | 1,680 |
| UIS | 90 | 100 | 10 | 111% | 0 | 100 |
| Aerospace | 149 | 130 | -19 | 88% | -15 | 145 |
| Others | 7 | 7 | 0 | 100% | 2 | 5 |
| Total | 2,081 | 2,070 | -11 | 99% | 140 | 1,930 |

Projections for Net Sales by Market Segment

(JPY in 100 millions)

| | FY2019 | Revised Projections for FY2020 | | | Change from Previous | FY2020 Projections (announced |
|--------------------------------|--------|-----------------------------------|-----------|--------|-------------------------|-------------------------------------|
| | | FY2020 | Year/Year | Change | Projections | Oct, 2020) |
| Mobile Devices | 1,001 | 985 | -16 | 98% | 80 | 905 |
| Automotive | 704 | 710 | 6 | 101% | 69 | 641 |
| Industrial & Infrastructure | 267 | 265 | -2 | 99% | -14 | 279 |
| Others | 109 | 110 | 1 | 101% | 5 | 105 |
| Total | 2,081 | 2,070 | -11 | 99% | 140 | 1,930 |



<Cautionary Statement>

The plans, strategies & results forecasts and targets for our company and our consolidated affiliates (hereinafter JAE) noted in these materials are forecasts and targets as of January 27, 2021, and include risks and uncertainties.

The targets noted in these materials are not projections, and do not reflect current projections by the management team with regards to future results. Rather, these are targets to be attained by the management team through implementing business strategies.

Note that actual results may differ greatly from forecasts and targets, etc. based on various factors. Major factors that affect actual business results, etc. are the political and economic situations in Japan, the US, Asia and so forth that involve regions where JAE conducts business operations, demand fluctuations for JAE products (including software products) in the market, deflationary pressures caused by severe competition, the ability to continue supplying over our competitors, the ability to expand business operations in overseas markets, changes to the laws and regulations concerning business activities, and their transparency, potential legal responsibilities, exchange rates, etc, and there may be other factors beyond the ones listed here. Actual results may differ from management targets and other forecasts due to a worsening global economy and the global financial situation, stagnation in the domestic and overseas stock markets, etc. Note that descriptions concerning projections are current as of that day.

Although new risks and factors of uncertainty that occur at any anytime are evident, it is impossible to predict their occurrence or effects. In addition, details describing future predictions may not actually occur due to risk and uncertainties. Do not rely solely on these descriptions.

- * Effective from the beginning of the first quarter of the current fiscal year, the Company has changed its accounting policy and revised the calculation method of retirement benefit obligations and service cost. Accordingly, the key management indicators for the same quarter of the previous fiscal year and the previous fiscal year have been adjusted to reflect the retrospective application of these changes.
- * Total may not correspond to the total value of the items since amounts less than 100 million JPY are basically rounded off